

Annual General Meeting 2024



150,000+

business customers 800bn+

interactions per year 60+

countries with local presence

Scalable cloud communications platform for messaging, voice and email

Pioneering the way the world communicates



SEK 28.6bn

net sales in the past 12 months

SEK 9.6bn

gross profit in the past 12 months

SEK 3.6bn

Adj. EBITDA in the past 12 months

Highlights in 2023

01

Strong profitability

- Net sales of SEK 28.8 billion, up 4% from 2022.
- Gross profit of SEK 9.5 billion, up 8% from 2022 and corresponding to a 33% gross margin.
- Adjusted EBITDA margin of 12% and EBITDA margin of 11%

02

Solid cash flow

- Operating cash flow of SEK 1.8 billion in 2023.
- Amortized SEK 2.3 billion of debt in 2023.
- Net debt/Adjusted EBITDA excl. IFRS16 leases at 2.0x, down from 2.7x in Q1 2023.

03

Growth acceleration plan

- Launched Growth Acceleration Plan with launch of new organization from 1 January 2024.
- Initiatives focused around Go-to-market transformation, Product integration and Operational excellence.
- Self-funding transformation plan with efficiency measures. Targeting SEK 300 million gross opex savings run-rate by year-end 2024.

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Our next phase

Exceptional M&A and organic growth

Protect acquisitions and focus on cash flow

Transformation for organic growth

- Organic and acquired growth
- Mainly focused on messaging
- Three transformative acquisitions closed end-2021

- Business Unit setup to protect value in acquired businesses
- Weakened business cycle
- Focus on cost control and cash flow

- Maintain strong profitability & cash flow
- Increase focus on growth
- New operating model from January 1, 2024

2015-2021

2022-23

2024+

New operating model

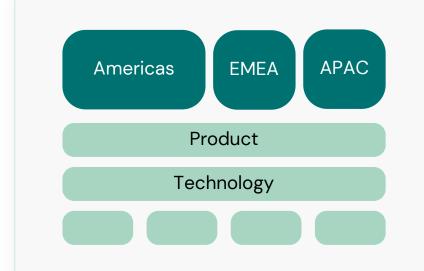


Business Unit model

- Focus on value protection, control, cash flow
- Independent business units, limited integration
- Limited cross sales despite customer demand

Design principles

- Customer first
- Distributed decision making
- Leverage scale and efficiency of our global organization
- Distributed P&L ownership



New operating model

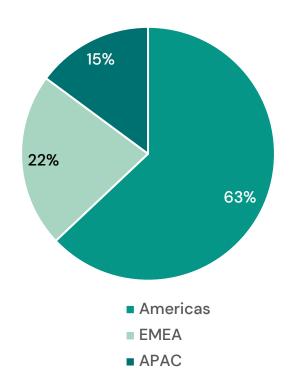
- Focus on growth acceleration & margin expansion
- Go To Market organized into regions
- Global organizations for Product, R&D and support functions

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Sinch overview

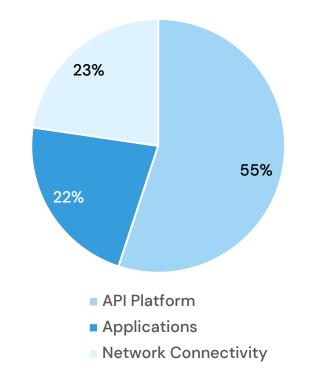
Operating segments

Gross profit by region, 2023



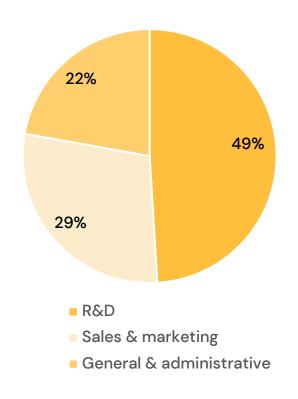
Product categories

Gross profit by product, 2023



Expenditures

Adjusted opex by function, 2023



Figures refer to the full year 2023.

Global Leadership Team



Laurinda Pang
Chief Executive Officer



Julia Fraser
EVP Americas



Nicklas Molin EVP EMEA



Wendy Johnstone

APAC



Sean O'Neal
Chief Product Officer



Brett Scorza
Chief Technology Officer



Jonathan Bean
Chief Marketing Officer



Roshan Saldanha Chief Financial Officer



Christina Raaschou Chief Human Resources Officer



Ilse van der Haar Chief Legal Officer



Sibito Morley
Chief Data &
Transformation Officer



Cristina David
Chief Information Officer



Thomas Heath
Chief Strategy Officer

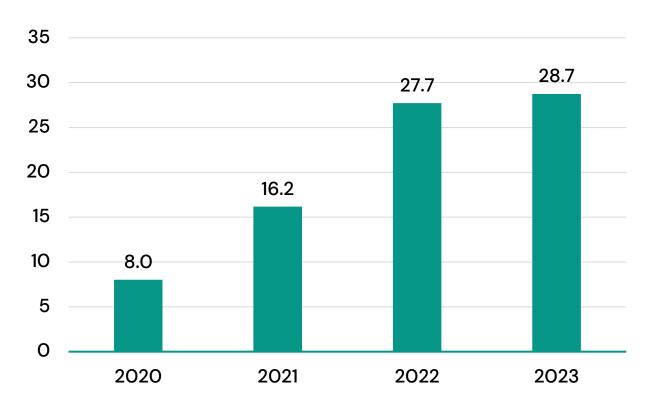


Financials

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Net sales

Net sales, SEKbn

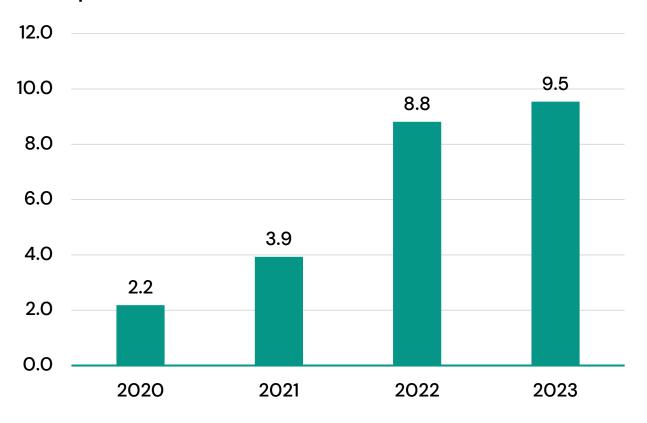


- Net sales increased by 4% year-on-year
- Organic growth in constant currencies was -2%

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Gross profit

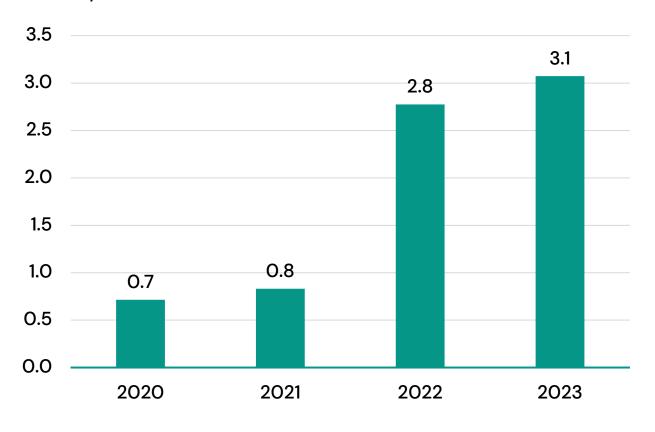
Gross profit, SEKbn



- Gross profit up 8% year-on-year
- Organic growth in constant currencies was 3%

EBITDA

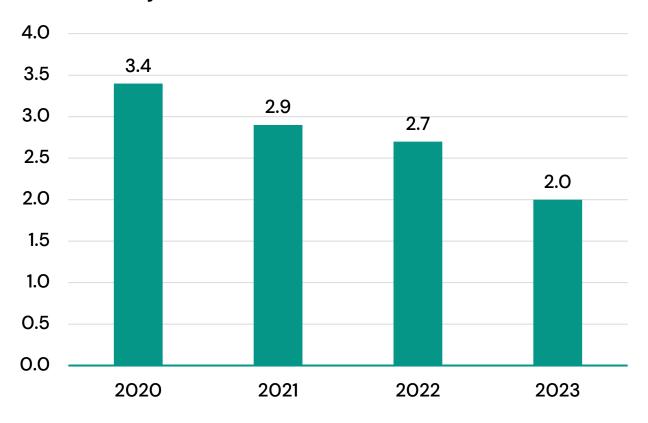
EBITDA, SEKbn



- EBITDA increased by 11% yearon-year
- Adjusted EBITDA increased by 16% over 2022, helped in part by favourable currency movements.

Reduced leverage

Net debt/Adjusted EBITDA R12m*

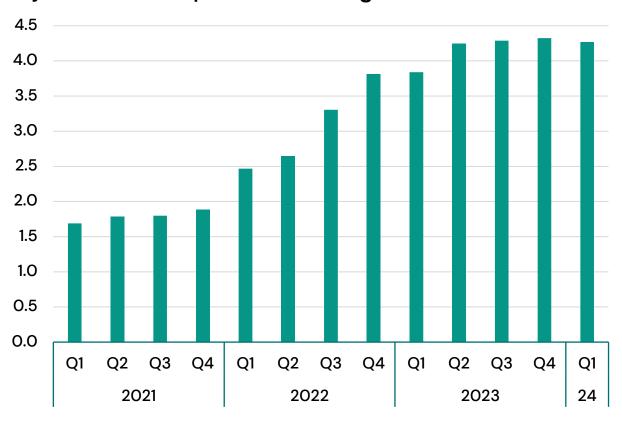


- Continued deleveraging with Net debt/EBITDA at 2.0x by yearend 2023
- Three components affecting Net debt/EBITDA:
 - EBITDA growth
 - Cash generation
 - Immediate currency impact on debt, but trailing impact on earnings

^{*} For 2020 and 2021, Net debt/Adjusted EBITDA is calculated on a pro forma basis to capture the full impact of recent acquisitions. As of 2021, Net debt/Adjusted EBITDA is measured excluding IFRS16-related leases.

Financial targets

Adjusted EBITDA per share, rolling 12 months



Targets:

- Adjusted EBITDA per share to grow 20% per year
- Net debt < 3.5x adjusted EBITDA over time

Performance:

- Adjusted EBITDA per share grew 14% in 2023.
- Net debt/adjusted EBITDA of 2.0x, excl. IFRS 16-related leases, at year-end 2023.



Thanks!

For more information, contact:

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